



Mercury Systems Reports Third Quarter Fiscal 2020 Results

Third Quarter Highlights Include:
Record bookings of \$250 million increased 32% over prior year
Record revenue increased 19% over prior year with 11% organic growth
Record net income, adjusted EBITDA, EPS and adjusted EPS
Record backlog increased 38% over prior year

ANDOVER, Mass. April 28, 2020 Mercury Systems, Inc. (NASDAQ: MRCY, www.mrcy.com), reported operating results for the third quarter of fiscal 2020, ended March 27, 2020.

Management Comments

"The record performance in the third quarter of fiscal year 2020 demonstrates the resiliency of our people and our business in a period of unparalleled challenges," said Mark Aslett, Mercury's President and Chief Executive Officer. "We achieved record bookings of \$250 million yielding a book-to-bill of 1.20 and another record backlog as well as record revenues, net income, adjusted EBITDA, EPS and adjusted EPS. While the COVID-19 global pandemic continues to disrupt the economies and financial markets of many countries and we are unable to predict its ultimate impact, we remain focused on continuing the mission-critical work we do every day to support our people, our customers and the ongoing security of our nation," said Aslett.

Third Quarter Fiscal 2020 Results

Total Company third quarter fiscal 2020 revenues were \$208.0 million, compared to \$174.6 million in the third quarter of fiscal 2019. The third quarter fiscal 2020 results included an aggregate of approximately \$16.5 million of revenue attributable to the GECO Avionics, The Athena Group, Syntonic Microwave and American Panel Corporation acquired businesses.

Total Company GAAP net income for the third quarter of fiscal 2020 was \$23.6 million, or \$0.43 per share, compared to \$14.1 million, or \$0.29 per share, for the third quarter of fiscal 2019. Adjusted earnings per share ("adjusted EPS") was \$0.60 per share for the third quarter of fiscal 2020, compared to \$0.49 per share in the third quarter of fiscal 2019.

Third quarter fiscal 2020 adjusted EBITDA for the total Company was \$47.1 million, compared to \$38.8 million for the third quarter of fiscal 2019.

Cash flows from operating activities in the third quarter of fiscal 2020 were \$30.1 million, compared to \$26.2 million in the third quarter of fiscal 2019. Free cash flow, defined as cash flows from operating activities less capital expenditures for property and equipment, was \$19.2 million for both the third quarter of fiscal 2020 and the third quarter of fiscal 2019.

All per share information is presented on a fully diluted basis.

Bookings and Backlog

Total bookings for the third quarter of fiscal 2020 were \$250.3 million, yielding a book-to-bill ratio of 1.20 for the quarter.

Mercury's total backlog at March 27, 2020 was \$769.8 million, a \$211.6 million increase from a year ago. Of the March 27, 2020 total backlog, \$544.8 million represents orders expected to be shipped within the next 12 months.

Business Outlook

This section presents our current expectations and estimates, given current visibility, on our business outlook for the current fiscal quarter and fiscal year 2020. It is possible that actual performance will differ materially from the estimates given, either on the upside or on the downside. Investors should consider all of the risks with respect to these estimates, including those listed in the Safe Harbor Statement below and in the Third Quarter Fiscal 2020 Earnings Presentation and in our periodic filings with the U.S. Securities and Exchange Commission, and make themselves aware of how these risks may impact our actual performance. Effective as of July 1, 2019, the Company's fiscal year has changed to the 52-week or 53-week period ending on the Friday closest to the last day in June. All references in this press release to the fourth quarter of fiscal 2020 and full fiscal 2020 are to the period ending July 3, 2020.

For the fourth quarter of fiscal 2020, revenues are forecasted to be in the range of \$205.8 million to \$215.8 million. GAAP net income for the fourth quarter is expected to be approximately \$17.6 million to \$19.8 million, or \$0.32 to \$0.36 per share, assuming no incremental restructuring, acquisition, other non-operating adjustments, non-recurring financing or COVID related expenses in the period, an effective tax rate, excluding discrete items, of approximately 26% and approximately 55.2 million weighted average diluted shares outstanding. Adjusted EBITDA for the fourth quarter of fiscal 2020 is expected to be in the range of \$46.4 million to \$49.4 million. Adjusted EPS is expected to be in the range of \$0.54 to \$0.58 per share.

For the full fiscal year 2020, we currently expect revenue of \$785.0 million to \$795.0 million, and GAAP net income of \$76.1 million to \$78.3 million, or \$1.38 to \$1.42 per share, assuming no incremental restructuring, acquisition, other non-operating adjustments, non-recurring financing or COVID related expenses in the period, an effective tax rate, excluding discrete items, of approximately 26% for the remainder of the year and approximately 55.1 million weighted average diluted shares outstanding. Adjusted EBITDA for the full fiscal year is expected to be approximately \$173.0 million to \$176.0 million, and adjusted EPS for the full fiscal year is expected to be approximately \$2.12 to \$2.16 per share.

Recent Highlights

March – Mercury announced the EnsembleSeriesTM SCM6010 OpenVPXTM data storage module featuring the latest non-volatile memory express ("NVMe") M.2 commercial technology critical for high-speed, low-latency performance. The SCM6010's removable storage canisters are an industry first, enabling users to quickly replace the storage for rapid mission updates, removal of sensitive material and technological refreshes.

March – Mercury announced the EnsembleSeries[™] DCM3220 digital transceiver, a multichannel, highly configurable transmit/receive module with integrated FPGA processing. The versatile, low-latency digital transceiver has the highest spectral processing density of any 3U OpenVPX[™] module available today.

February – Mercury announced that its TRRUST-Stor® 3U VPX RT solid state drive had launched into low Earth orbit as part of a satellite constellation system developed by a leading defense prime contractor.

February – Mercury announced an OEM agreement with Hewlett Packard Enterprise ("HPE") that will enable Mercury to develop a new rugged rackmount server product line based on HPE's ProLiant server technology. Mercury's new EnterpriseSeries™ RES-XR6 Alliance rackmount servers leverage components from HPE's ProLiant platform and combine them with Mercury's proven innovative technologies, thermal and mechanical design features into a rugged field-deployable solution that delivers industry-leading advanced compute capabilities to mission-critical defense and tactical edge applications.

February – Mercury announced that the Boston Business Journal (BBJ) had recognized the Company as one of the 50 fastest-growing middle-market companies in Massachusetts. Mercury ranked 11th on the BBJ's annual list based on its 2016 to 2018 revenue growth.

February – Mercury announced it received a \$24 million order from a leading defense prime contractor for SWaP-optimized radio frequency modules ready for integration into an advanced electronic warfare system. The order was booked in the Company's fiscal 2020 second quarter and is expected to be shipped over the next several quarters.

January – Mercury announced the EnsembleSeriesTM SFM6126 OpenVPXTM PCI Express gen 3 switch with innovative capabilities for creating a true composable data center edge processing architecture for aerospace and defense applications. This represents a critical data distribution building block for Mercury's comprehensive embedded data center compute architecture, ensuring availability in space-constrained, harsh environments.

January – Mercury announced the EnsembleSeries™ CIOE-1390 module, the industry's first commercially-available compute module with Intel® Atom® multicore processors and embedded BuiltSAFE™ technology for flight safety certification. The new COM Express®-based processor modules leverage the collaboration between Intel and Mercury's design and flight safety certification experts to address the demand for onboard processing power needed for smarter and more integrated avionics applications on rotary-wing platforms and Urban Air Mobility vehicles.

January – Mercury announced that Orlando P. Carvalho, former Executive Vice President of Lockheed Martin's Aeronautics business, was elected to the Board of Directors. With this election, the Board of Directors consists of nine members, eight of which are independent directors.

Conference Call Information

Mercury will host a conference call and simultaneous webcast on Tuesday, April 28, 2020, at 5:00 p.m. ET to discuss the third quarter fiscal 2020 results and review its financial and business outlook going forward.

The live audio webcast as well as the Company's earnings presentation can be accessed from the 'Events and Presentations' page of Mercury's IR website at mrcy.com/investor. Please log into the webcast 15 minutes prior to the scheduled start time.

To join the conference call by phone, dial (877) 303-6977 in the USA and Canada, or (760) 298-5079 in all other countries. Please dial in 15 minutes prior to the scheduled start time.

A replay of the webcast will be available two hours after the call and archived for six months on the 'Events and Presentations'.

Use of Non-GAAP Financial Measures

In addition to reporting financial results in accordance with generally accepted accounting principles, or GAAP, the Company provides adjusted EBITDA, adjusted income, adjusted earnings per share ("adjusted EPS"), free cash flow, organic revenue and acquired revenue, which are non-GAAP financial measures. Adjusted EBITDA, adjusted income, and adjusted EPS exclude certain non-cash and other specified charges. The Company believes these non-GAAP financial measures are useful to help investors understand its past financial performance and prospects for the future. However, these non-GAAP measures should not be considered in isolation or as a substitute for financial information provided in accordance with GAAP. Management believes these non-GAAP measures assist in providing a more complete understanding of the Company's underlying operational results and trends, and management uses these measures along with the corresponding GAAP financial measures to manage the Company's business, to evaluate its performance compared to prior periods and the marketplace, and to establish operational goals. A reconciliation of GAAP to non-GAAP financial results discussed in this press release is contained in the attached exhibits.

About Mercury Systems – Innovation That Matters®

Mercury Systems is the leader in making trusted, secure mission-critical technologies profoundly more accessible to aerospace and defense. Our innovative solutions power more than 300 aerospace, commercial aviation, defense, security and intelligence programs, configured and optimized for mission success in some of the most challenging and demanding environments. Headquartered in Andover, Mass., with manufacturing and design facilities around the world, Mercury specializes in engineering, adapting and manufacturing new solutions purpose-built to meet current and emerging high-tech needs. Our products and solutions have been successfully deployed with over 25 different defense prime contractors, a testament to our deep domain expertise and our commitment to Innovation that Matters®. To learn more, visit www.mrcy.com, or follow us on Twitter.

Investors and others should note that we announce material financial information using our website (www.mrcy.com), SEC filings, press releases, public conference calls, webcasts, and social media, including Twitter (twitter.com/mrcy and twitter.com/mrcy_CEO) and LinkedIn (www.linkedin.com/company/mercury-systems). Therefore, we encourage investors and others interested in Mercury to review the information we post on the social media and other communication channels listed on our website.

Forward-Looking Safe Harbor Statement

This press release contains certain forward-looking statements, as that term is defined in the Private Securities Litigation Reform Act of 1995, including those relating to the acquisitions described herein and to fiscal 2020 business performance and beyond and the Company's plans for growth and improvement in profitability and cash flow. You can identify these statements by the use of the words "may," "will," "could," "should," "plans," "expects," "anticipates," "continue," "estimate," "project," "intend," "likely," "forecast," "probable," "potential," and similar expressions. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those projected or anticipated. Such risks and uncertainties include, but are not limited to, continued funding of defense programs, the timing and amounts of such funding, general economic and business conditions, including unforeseen weakness in the Company's markets, effects of epidemics and pandemics such as COVID, effects of any U.S. Federal government shutdown or extended continuing resolution, effects of continued geopolitical unrest and regional conflicts, competition, changes in technology and methods of marketing, delays in completing engineering and manufacturing programs, changes in customer order patterns, changes in product mix, continued success in technological advances and delivering technological innovations, changes in, or in the U.S. Government's interpretation of, federal export control or procurement rules and regulations, market acceptance of the Company's products, shortages in components, production delays or unanticipated expenses due to performance quality issues with outsourced components, inability to fully realize the expected benefits from acquisitions and restructurings, or delays in realizing such benefits, challenges in integrating acquired businesses and achieving anticipated synergies, increases in interest rates, changes to industrial security and cybersecurity regulations and requirements, changes in tax rates or tax regulations, changes to interest rate swaps or other cash flow hedging arrangements, changes to generally accepted accounting principles, difficulties in retaining key employees and customers, unanticipated costs under fixedprice service and system integration engagements, and various other factors beyond our control. These risks and uncertainties also include such additional risk factors as are discussed in the Company's filings with the U.S. Securities and Exchange Commission, including its Annual Report on Form 10-K for the fiscal year ended June 30, 2019, and as updated by the Company's Current Report on Form 8-K filed on April 28, 2020. The Company cautions readers not to place undue reliance upon any such forward-looking statements, which speak only as of the date made. The Company undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made.

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MERCURY SYSTEMS, INC. UNAUDITED CONSOLIDATED BALANCE SHEETS

(In thousands)

(in thousands)		March 27, 2020	June 30, 2019		
Assets					
Current assets:					
Cash and cash equivalents	\$	407,146	\$	257,932	
Accounts receivable, net		127,129		118,832	
Unbilled receivables and costs in excess of billings		86,860		57,387	
Inventory		161,858		137,112	
Prepaid income taxes		1,129		90	
Prepaid expenses and other current assets		11,271		10,819	
Total current assets		795,393		582,172	
Property and equipment, net		78,664		60,001	
Goodwill		614,830		562,146	
Intangible assets, net		216,546		206,124	
Operating lease right-of-use assets ⁽¹⁾		61,112		_	
Other non-current assets		5,095		6,534	
Total assets	\$	1,771,640	\$	1,416,977	
Liabilities and Shareholders' Equity					
Current liabilities:					
Accounts payable	\$	50,089	\$	39,030	
Accrued expenses ⁽¹⁾	Ψ	24,727	Ψ	18,897	
Accrued compensation		34,781		28,814	
Deferred revenues and customer advances		12,419		11,291	
Total current liabilities		122,016	-	98,032	
		10.155		15.011	
Deferred income taxes		19,166		17,814	
Income taxes payable		1,751		1,273	
Long-term debt		200,000		_	
Operating lease liabilities ⁽¹⁾		67,028		_	
Other non-current liabilities		12,246		15,119	
Total liabilities		422,207		132,238	
Shareholders' equity:					
Common stock		546		542	
Additional paid-in capital		1,064,698		1,058,745	
Retained earnings		285,231		226,743	
Accumulated other comprehensive loss		(1,042)		(1,291	
Total shareholders' equity		1,349,433		1,284,739	
Total liabilities and shareholders' equity	\$	1,771,640	\$	1,416,977	

⁽¹⁾ Effective July 1, 2019, the Company has adopted ASC 842 - Leases using the optional transition method. Prior periods were not changed. As of March 27, 2020, the Company has Right-of-use assets of \$61.1 million and total Lease liabilities of \$73.8 million, of which \$6.8 million is included in Accrued expenses.

MERCURY SYSTEMS, INC.

UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share data)

(Third Qua	rters I	Ended		Nine Months Ended				
	Mai	rch 27, 2020	Mar	rch 31, 2019	Mai	rch 27, 2020	Ma	rch 31, 2019		
Net revenues	\$	208,016	\$	174,636	\$	579,233	\$	477,781		
Cost of revenues ⁽¹⁾		114,691		100,789		319,002		271,464		
Gross margin		93,325		73,847		260,231		206,317		
Operating expenses:										
Selling, general and administrative ⁽¹⁾		33,991		27,411		96,765		79,971		
Research and development ⁽¹⁾		24,967		17,439		71,497		48,579		
Amortization of intangible assets		7,848		6,786		22,859		20,906		
Restructuring and other charges		66		46		1,815		573		
Acquisition costs and other related expenses		111		103		2,652		555		
Total operating expenses		66,983		51,785		195,588		150,584		
Income from operations		26,342		22,062		64,643		55,733		
Interest income		458		205		1,957		342		
Interest expense		(58)		(2,473)		(58)		(6,928)		
Other income (expense), net		2,186		(328)		401		(2,207)		
Income before income taxes		28,928		19,466		66,943		46,940		
Tax provision		5,363		5,357		8,455		12,969		
Net income	\$	23,565	\$	14,109	\$	58,488	\$	33,971		
		-	- <u>-</u>							
Basic net earnings per share	\$	0.43	\$	0.30	\$	1.07	<u>\$</u>	0.72		
Diluted net earnings per share	\$	0.43	\$	0.29	\$	1.06	\$	0.71		
Weighted-average shares outstanding:										
Basic		54,604		47,258		54,514		47,164		
Diluted		55,127		47,958		55,071		47,783		
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(1) Includes stock-based compensation expense, a			Ф	100	Ф	600	Ф	500		
Cost of revenues	\$	341	\$	188	\$	682	\$	599		
Selling, general and administrative Research and development	\$ \$	5,476 997	\$ \$	4,039 646	\$ \$	15,503 2,819	\$ \$	12,465 1,772		
Research and development	Ф	99/	Φ	040	Ф	2,819	Ф	1,//2		

MERCURY SYSTEMS, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)

		Third Qua	rters	Ended		Nine Mor	inded		
	Mai	rch 27, 2020	Ma	rch 31, 2019	Ma	rch 27, 2020	Mar	ch 31, 2019	
Cash flows from operating activities:									
Net income	\$	23,565	\$	14,109	\$	58,488	\$	33,971	
Depreciation and amortization		12,651		11,576		36,579		34,830	
Gain on sale of investment		(3,810)		_		(3,810)			
Other non-cash items, net		8,542		6,333		22,580		16,497	
Changes in operating assets and liabilities		(10,866)		(5,800)		(27,379)		(13,750)	
Net cash provided by operating activities		30,082		26,218		86,458		71,548	
Cash flows from investing activities:									
Acquisition of businesses, net of cash acquired		_		(36,500)		(96,502)		(81,529)	
Purchases of property and equipment		(10,869)		(7,060)		(31,788)		(17,862)	
Proceeds from sale of investment		4,310		_		4,310		_	
Net cash used in investing activities		(6,559)		(43,560)		(123,980)		(99,391)	
Cash flows from financing activities:									
Proceeds from employee stock plans		2,393		_		2,396		1,677	
Borrowings under credit facilities		200,000		36,500		200,000		81,500	
Payments of deferred financing and offering costs		_		_		_		(1,851)	
Payments for retirement of common stock		(746)		(502)		(15,683)		(7,434)	
Net cash provided by financing activities		201,647		35,998		186,713		73,892	
Effect of exchange rate changes on cash and cash		(61)		(4.4)		22		(5.5)	
equivalents		(61)		(44)		23		(55)	
Y		225 100		10.610		140.014		45.004	
Net increase in cash and cash equivalents		225,109		18,612		149,214		45,994	
Cook and cook assistants at hasing in a of pagind		192 027		02.002		257.022		CC 501	
Cash and cash equivalents at beginning of period		182,037		93,903		257,932		66,521	
Cash and cash equivalents at end of period	¢	107 146	Ф	112 515	Ф	407,146	¢	112 515	
Cash and cash equivalents at end of period	\$	407,146	\$	112,515	\$	407,140	\$	112,515	

UNAUDITED SUPPLEMENTAL INFORMATION RECONCILIATION OF GAAP TO NON-GAAP MEASURES (In thousands)

Adjusted EBITDA, a non-GAAP measure for reporting financial performance, excludes the impact of certain items and, therefore, has not been calculated in accordance with GAAP. Management believes that exclusion of these items assists in providing a more complete understanding of the Company's underlying results and trends, and management uses these measures along with the corresponding GAAP financial measures to manage the Company's business, to evaluate its performance compared to prior periods and the marketplace, and to establish operational goals. The adjustments to calculate this non-GAAP financial measure, and the basis for such adjustments, are outlined below:

Other non-operating adjustments. The Company records other non-operating adjustments such as gains or losses on foreign currency remeasurement, investments and fixed asset sales or disposals among other adjustments. These adjustments may vary from period to period without any direct correlation to underlying operating performance.

Interest income and expense. The Company receives interest income on investments and incurs interest expense on loans, capital leases and other financing arrangements. These amounts may vary from period to period due to changes in cash and debt balances and interest rates driven by general market conditions or other circumstances outside of the normal course of Mercury's operations.

Income taxes. The Company's GAAP tax expense can fluctuate materially from period to period due to tax adjustments that are not directly related to underlying operating performance or to the current period of operations.

Depreciation. The Company incurs depreciation expense related to capital assets purchased to support the ongoing operations of the business. These assets are recorded at cost or fair value and are depreciated using the straight-line method over the useful life of the asset. Purchases of such assets may vary significantly from period to period and without any direct correlation to underlying operating performance.

Amortization of intangible assets. The Company incurs amortization of intangibles related to various acquisitions it has made and license agreements. These intangible assets are valued at the time of acquisition, are amortized over a period of several years after acquisition and generally cannot be changed or influenced by management after acquisition.

Restructuring and other charges. The Company incurs restructuring and other charges in connection with management's decisions to undertake certain actions to realign operating expenses through workforce reductions and the closure of certain Company facilities, businesses and product lines. The Company's adjustments reflected in restructuring and other charges are typically related to acquisitions and organizational redesign programs initiated as part of discrete post-acquisition integration activities. Management believes these items are non-routine and may not be indicative of ongoing operating results.

Impairment of long-lived assets. The Company incurs impairment charges of long-lived assets based on events that may or may not be within the control of management. Management believes these items are outside the normal operations of the Company's business and are not indicative of ongoing operating results.

Acquisition and financing costs. The Company incurs transaction costs related to acquisition and potential acquisition opportunities, such as legal, accounting, and other third party advisory fees. Although we may incur such third-party costs and other related charges and adjustments, it is not indicative that any transaction will be consummated. Additionally, the Company incurs unused revolver and bank fees associated with maintaining its credit facility. The Company also incurs non-cash financing expenses associated with obtaining its credit facility. Management believes these items are outside the normal operations of the Company's business and are not indicative of ongoing operating results.

Fair value adjustments from purchase accounting. As a result of applying purchase accounting rules to acquired assets and liabilities, certain fair value adjustments are recorded in the opening balance sheet of acquired companies. These adjustments are then reflected in the Company's income statements in periods subsequent to the acquisition. In addition, the impact of any changes to originally recorded contingent consideration amounts are reflected in the income statements in the period of the change. Management believes these items are outside the normal operations of the Company and are not indicative of ongoing operating results.

Litigation and settlement income and expense. The Company periodically receives income and incurs expenses related to pending claims and litigation and associated legal fees and potential case settlements and/or judgments. Although we may incur such costs and other related charges and adjustments, it is not indicative of any particular outcome until the matter is fully resolved. Management believes these items are outside the normal operations of the Company's business and are not indicative of ongoing operating results. The Company periodically receives warranty claims from customers and makes warranty claims towards its vendors and supply chain. Management believes the expenses and gains associated with these recurring warranty items are within the normal operations and operating cycle of the Company's business. Therefore, management deems no adjustments are necessary unless under extraordinary circumstances.

COVID related expenses. The Company incurred costs associated with the COVID pandemic. These costs relate primarily to enhanced compensation and benefits for employees as well as incremental supplies and services to support social distancing and mitigate the spread of COVID. These costs include the Mercury Employee COVID Relief Fund, which was established to support employees experiencing financial burdens resulting from the COVID pandemic. The intent of this fund is to provide relief for employees who may otherwise be unable to pay for basic necessities, unexpected care for immediate family members, or other urgent needs that promote their health and safety during the current Coronavirus crisis. These costs also include expanded sick pay related to COVID, overtime, meals and other compensation-related expenses. Management believes these items are outside the normal operations of the Company and are not indicative of ongoing operating results.

Stock-based and other non-cash compensation expense. The Company incurs expense related to stock-based compensation included in its GAAP presentation of cost of revenues, selling, general and administrative expense and research and development expense. The Company also incurs non-cash based compensation in the form of pension related expenses. Although stock-based and other non-cash compensation is an expense of the Company and viewed as a form of compensation, these expenses vary in amount from period to period, and are affected by market forces that are difficult to predict and are not within the control of management, such as the market price and volatility of the Company's shares, risk-free interest rates and the expected term and forfeiture rates of the awards, as well as pension actuarial assumptions. Management believes that exclusion of these expenses allows comparisons of operating results to those of other companies, both public, private or foreign, that disclose non-GAAP financial measures that exclude stock-based compensation and other non-cash compensation.

Mercury uses adjusted EBITDA as an important indicator of the operating performance of its business. Management excludes the above-described items from its internal forecasts and models when establishing internal operating budgets, supplementing the financial results and forecasts reported to the Company's board of directors, determining the portion of bonus compensation for executive officers and other key employees based on operating performance, evaluating short-term and long-term operating trends in the Company's operations, and allocating resources to various initiatives and operational requirements. The Company believes that adjusted EBITDA permits a comparative assessment of its operating performance, relative to its performance based on its GAAP results, while isolating the effects of charges that may vary from period to period without any correlation to underlying operating performance. The Company believes that these non-GAAP financial adjustments are useful to investors because they allow investors to evaluate the effectiveness of the methodology and information used by management in its financial and operational decision-making. The Company believes that trends in its adjusted EBITDA are valuable indicators of its operating performance.

Adjusted EBITDA is a non-GAAP financial measure and should not be considered in isolation or as a substitute for financial information provided in accordance with GAAP. This non-GAAP financial measure may not be computed in the same manner as similarly titled measures used by other companies. The Company expects to continue to incur expenses similar to the adjusted EBITDA financial adjustments described above, and investors should not infer from the Company's presentation of this non-GAAP financial measure that these costs are unusual, infrequent or non-recurring.

The following table reconciles the most directly comparable GAAP financial measure to the non-GAAP financial measure.

		Third Qua	Nine Mon	Nine Months Ended				
	Mar	ch 27, 2020	Ma	rch 31, 2019	Mai	rch 27, 2020	Mar	ch 31, 2019
Net income	\$	23,565	\$	14,109	\$	58,488	\$	33,971
Other non-operating adjustments, net		(3,138)		(502)		(3,386)		(155)
Interest (income) expense, net		(400)		2,268		(1,899)		6,586
Income tax provision		5,363		5,357		8,455		12,969
Depreciation		4,803		4,790		13,720		13,924
Amortization of intangible assets		7,848		6,786		22,859		20,906
Restructuring and other charges		66		46		1,815		573
Impairment of long-lived assets		_		_		_		_
Acquisition and financing costs		891		787		5,009		2,592
Fair value adjustments from purchase accounting		600		93		1,200		713
Litigation and settlement expense, net		174		146		629		325
COVID related expenses ⁽¹⁾		397		_		397		_
Stock-based and other non-cash compensation expense		6,917		4,914		19,332		14,995
Adjusted EBITDA	\$	47,086	\$	38,794	\$	126,619	\$	107,399

(1) Effective as of the third quarter of fiscal 2020, the Company has added back incremental COVID related expenses.

Free cash flow, a non-GAAP measure for reporting cash flow, is defined as cash provided by operating activities less capital expenditures for property and equipment, which includes capitalized software development costs, and, therefore, has not been calculated in accordance with GAAP. Management believes free cash flow provides investors with an important perspective on cash available for investment and acquisitions after making capital investments required to support ongoing business operations and long-term value creation. The Company believes that trends in its free cash flow are valuable indicators of its operating performance and liquidity.

Free cash flow is a non-GAAP financial measure and should not be considered in isolation or as a substitute for financial information provided in accordance with GAAP. This non-GAAP financial measure may not be computed in the same manner as similarly titled measures used by other companies. The Company expects to continue to incur expenditures similar to the free cash flow financial adjustment described above, and investors should not infer from the Company's presentation of this non-GAAP financial measure that these expenditures reflect all of the Company's obligations which require cash.

The following table reconciles the most directly comparable GAAP financial measure to the non-GAAP financial measure.

		Third Quar	ters E	Ended		Nine Mor	nths Ended		
	Marc	ch 27, 2020	Mar	ch 31, 2019	Mar	rch 27, 2020	Mar	rch 31, 2019	
Cash provided by operating activities	\$	30,082	\$	26,218	\$	86,458	\$	71,548	
Purchases of property and equipment		(10,869)		(7,060)		(31,788)		(17,862)	
Free cash flow	\$	19,213	\$	19,158	\$	54,670	\$	53,686	

UNAUDITED SUPPLEMENTAL INFORMATION RECONCILIATION OF GAAP TO NON-GAAP MEASURES (In thousands, except per share data)

Adjusted income and adjusted earnings per share ("adjusted EPS") are non-GAAP measures for reporting financial performance, exclude the impact of certain items and, therefore, have not been calculated in accordance with GAAP. Management believes that exclusion of these items assists in providing a more complete understanding of the Company's underlying results and trends and allows for comparability with our peer company index and industry. These non-GAAP financial measures may not be computed in the same manner as similarly titled measures used by other companies. The Company uses these measures along with the corresponding GAAP financial measures to manage the Company's business and to evaluate its performance compared to prior periods and the marketplace. The Company defines adjusted income as income before other non-operating adjustments, amortization of intangible assets, restructuring and other charges, impairment of long-lived assets, acquisition and financing costs, fair value adjustments from purchase accounting, litigation and settlement income and expense, COVID related expenses, and stock-based and other non-cash compensation expense. The impact to income taxes includes the impact to the effective tax rate, current tax provision and deferred tax provision⁽³⁾. Adjusted EPS expresses adjusted income on a per share basis using weighted average diluted shares outstanding.

The following tables reconcile the most directly comparable GAAP financial measures to the non-GAAP financial measures.

			Third Qua	rters l	Ended			
	March	27, 202	20		March	31, 2019		
Net income and earnings per share	\$ 23,565	\$	0.43	\$	14,109	\$	0.29	
Other non-operating adjustments, net ⁽¹⁾	(3,138)				(502)			
Amortization of intangible assets	7,848				6,786			
Restructuring and other charges	66				46			
Impairment of long-lived assets	_				_			
Acquisition and financing costs	891				787			
Fair value adjustments from purchase accounting	600				93			
Litigation and settlement expense, net	174				146			
COVID related expenses ⁽²⁾	397				_			
Stock-based and other non-cash compensation expense	6,917				4,914			
Impact to income taxes ⁽³⁾	(4,048)				(2,722)			
Adjusted income and adjusted earnings per share	\$ 33,272	\$	0.60	\$	23,657	\$	0.49	
Diluted weighted-average shares outstanding			55,127				47,958	

⁽¹⁾ Effective as of the third quarter of fiscal 2020, the Company has revised its definition of adjusted income and adjusted earnings per share to incorporate other non-operating adjustments, which includes gains or losses on foreign currency remeasurement, investments and fixed asset sales or disposals among other adjustments. Adjusted EPS for prior periods has been recast for comparative purposes.

⁽²⁾ Effective as of the third quarter of fiscal 2020, the Company has added back incremental COVID related expenses.

⁽³⁾ Impact to income taxes is calculated by recasting income before income taxes to include the add-backs involved in determining adjusted income and recalculating the income tax provision using this adjusted income from operations before income taxes. The recalculation also adjusts for any discrete tax expense or benefit related to the add-backs.

			N	Nine Mor	nths E	nded		
		March 2	7, 202	20		March 3	1, 20	19
Net income and earnings per share	\$	58,488	\$	1.06	\$	33,971	\$	0.71
Other non-operating adjustments, net ⁽¹⁾		(3,386)				(155)		
Amortization of intangible assets		22,859				20,906		
Restructuring and other charges		1,815				573		
Impairment of long-lived assets		_				_		
Acquisition and financing costs		5,009				2,592		
Fair value adjustments from purchase accounting		1,200				713		
Litigation and settlement expense, net		629				325		
COVID related expenses ⁽²⁾		397				_		
Stock-based and other non-cash compensation expense		19,332				14,995		
Impact to income taxes ⁽³⁾	(19,341)				(8,892)		
Adjusted income and adjusted earnings per share	\$	87,002	\$	1.58	\$	65,028	\$	1.36
				 :		-		
Diluted weighted-average shares outstanding				55,071				47,783

⁽¹⁾ Effective as of the third quarter of fiscal 2020, the Company has revised its definition of adjusted income and adjusted earnings per share to incorporate other non-operating adjustments, which includes gains or losses on foreign currency remeasurement, investments and fixed asset sales or disposals among other adjustments. Adjusted EPS for prior periods has been recast for comparative purposes.

⁽²⁾ Effective as of the third quarter of fiscal 2020, the Company has added back incremental COVID related expenses.

⁽³⁾ Impact to income taxes is calculated by recasting income before income taxes to include the add-backs involved in determining adjusted income and recalculating the income tax provision using this adjusted income from operations before income taxes. The recalculation also adjusts for any discrete tax expense or benefit related to the add-backs.

UNAUDITED SUPPLEMENTAL INFORMATION RECONCILIATION OF GAAP TO NON-GAAP MEASURES (In thousands)

Organic revenue and acquired revenue are non-GAAP measures for reporting financial performance of its business. Management believes this information provides investors with insight as to the Company's ongoing business performance. Organic revenue represents total company revenue excluding net revenue from acquired companies for the first four full quarters since the entities' acquisition date (which excludes intercompany transactions). Acquired revenue represents revenue from acquired companies for the first four full quarters since the entities' acquisition date (which excludes intercompany transactions). After the completion of four full fiscal quarters, acquired revenue is treated as organic for current and comparable historical periods.

The following table reconciles the most directly comparable GAAP financial measure to the non-GAAP financial measure.

		Third Quar	rters I	Ended		Nine Mon	nths Ended			
	March 27, 2020 March 31, 2019				Ma	rch 27, 2020	March 31, 2019			
Organic revenue	\$	191,473	\$	172,159	\$	527,110	\$	466,310		
Acquired revenue		16,543		2,477		52,123		11,471		
Net revenues	\$	208,016	\$	174,636	\$	579,233	\$	477,781		

MERCURY SYSTEMS, INC. RECONCILIATION OF FORWARD-LOOKING GUIDANCE RANGE

Quarter Ending July 3, 2020 Fiscal Year Ending July 3, 2020 (In thousands)

The Company defines adjusted EBITDA as income before other non-operating adjustments, interest income and expense, income taxes, depreciation, amortization of intangible assets, restructuring and other charges, impairment of long-lived assets, acquisition and financing costs, fair value adjustments from purchase accounting, litigation and settlement income and expense, COVID related expenses, and stock-based and other non-cash compensation expense.

The following table reconciles the most directly comparable GAAP financial measures to the non-GAAP financial measures.

	Fourth Qua	arter I	Ending	Fiscal Year Ending				
	 July 3,	2020	y (1)	July 3, 2020 ⁽¹⁾				
			Ra	nge				
	Low	High		Low			High	
GAAP expectation Net income	\$ 17,600	\$	19,800	\$	76,100	\$	78,300	
Adjust for:								
Other non-operating adjustments, net	_		_		(3,400)		(3,400)	
Interest expense (income), net	1,100		1,100		(800)		(800)	
Income tax provision	6,100		6,900		14,600		15,400	
Depreciation	5,300		5,300		19,000		19,000	
Amortization of intangible assets	7,800		7,800		30,600		30,600	
Restructuring and other charges	_		_		1,800		1,800	
Impairment of long-lived assets	_		_		_		_	
Acquisition and financing costs	700		700		5,700		5,700	
Fair value adjustments from purchase accounting	600		600		1,800		1,800	
Litigation and settlement expense, net	_		_		600		600	
COVID related expenses	_		_		400		400	
Stock-based and other non-cash compensation expense	7,200		7,200		26,600		26,600	
Adjusted EBITDA expectation	\$ 46,400	\$	49,400	\$	173,000	\$	176,000	

⁽¹⁾ Rounded amounts used.

MERCURY SYSTEMS, INC.

RECONCILIATION OF FORWARD-LOOKING GUIDANCE RANGE

Quarter Ending July 3, 2020 Fiscal Year Ending July 3, 2020 (In thousands, except per share data)

The Company defines adjusted income as income before other non-operating adjustments, amortization of intangible assets, restructuring and other charges, impairment of long-lived assets, acquisition and financing costs, fair value adjustments from purchase accounting, litigation and settlement income and expense, COVID related expenses and stock-based and other non-cash compensation expense. The impact to income taxes includes the impact to the effective tax rate, current tax provision and deferred tax provision⁽²⁾. Adjusted EPS expresses adjusted income on a per share basis using weighted average diluted shares outstanding.

The following tables reconcile the most directly comparable GAAP financial measures to the non-GAAP financial measures.

Fourth Quarter Ending July 3, 2020⁽¹⁾

				C				
				Ra	nge			
		L	ow			Hi	igh	
GAAP expectation Net income and earnings per share	\$	17,600	\$	0.32	\$	19,800	\$	0.36
Other non-operating adjustments, net		_				_		
Amortization of intangible assets		7,800				7,800		
Restructuring and other charges		_				_		
Impairment of long-lived assets		_				_		
Acquisition and financing costs		700				700		
Fair value adjustments from purchase accounting		600				600		
Litigation and settlement expense (income), net		_				_		
COVID related expenses		_				_		
Stock-based and other non-cash compensation expense		7,200				7,200		
Impact to income taxes ⁽²⁾		(4,200)				(4,200)		
Adjusted income and adjusted earnings per share expectation	\$	29,700	\$	0.54	\$	31,900	\$	0.58
	_ 							
Diluted weighted-average shares outstanding expectation				55,200				55,200

⁽¹⁾ Rounded amounts used.

⁽²⁾ Impact to income taxes is calculated by recasting income before income taxes to include the add-backs involved in determining adjusted income and recalculating the income tax provision using this adjusted income from operations before income taxes. The recalculation also adjusts for any discrete tax expense or benefit related to the add-backs.

Fiscal Year Ending July 3, 2020⁽¹⁾

		Ra	nge							
	Range									
Lo	OW			Н	igh					
\$ 76,100	\$	1.38	\$	78,300	\$	1.42				
(3,400)				(3,400)						
30,600				30,600						
1,800				1,800						
_				_						
5,700				5,700						
1,800				1,800						
600				600						
400				400						
26,600				26,600						
(23,500)				(23,500)						
\$ 116,700	\$	2.12	\$	118,900	\$	2.16				
		55,100				55,100				
\$	(3,400) 30,600 1,800 5,700 1,800 600 400 26,600 (23,500)	(3,400) 30,600 1,800 5,700 1,800 600 400 26,600 (23,500)	(3,400) 30,600 1,800 5,700 1,800 600 400 26,600 (23,500) \$ 116,700 \$ 2.12	(3,400) 30,600 1,800 5,700 1,800 600 400 26,600 (23,500) \$ 116,700 \$ 2.12 \$	(3,400) (3,400) 30,600 30,600 1,800 1,800 5,700 5,700 1,800 1,800 600 600 400 400 26,600 26,600 (23,500) (23,500) \$ 116,700 \$ 2.12 \$ 118,900	(3,400) (3,400) 30,600 30,600 1,800 1,800 5,700 5,700 1,800 1,800 600 600 400 400 26,600 26,600 (23,500) (23,500) \$ 116,700 \$ 2.12 \$ 118,900				

⁽¹⁾ Rounded amounts used.

⁽²⁾ Impact to income taxes is calculated by recasting income before income taxes to include the add-backs involved in determining adjusted income and recalculating the income tax provision using this adjusted income from operations before income taxes. The recalculation also adjusts for any discrete tax expense or benefit related to the add-backs.